



ANTI-CORRUPTION ACTIVITIES OF THE MINISTRY OF DEFENCE OF UKRAINE FOR THE PERIOD OF 2016



PREVENTION AND DETECTION OF CORRUPTION IN DEFENCE SECTOR

Fighting corruption is one of the key objectives of the Ministry of Defence of Ukraine defined as a strategic perspective and provided by the State Program on Implementation of State Anti-Corruption Policy in Ukraine (the Anti-Corruption Strategy) for 2015–2017 and Anti-Corruption Program of the Ministry of Defence of Ukraine for 2015–2017.



STRATEGIC PERSPECTIVE

For the first time, the task of fighting corruption in the Ministry of Defence and Armed Forces of Ukraine was outlined for the strategic perspective and included in the **Strategic Defence Bulletin of Ukraine** that the Ministry of Defence of Ukraine and the General Staff of Armed Forces of Ukraine developed in cooperation with the NATO office.



EXTERNAL MONITORING

As part of implementing the objectives and tasks of the Anti-Corruption Program for 2015-2017, the Ministry of Defence of Ukraine is actively cooperating with the representatives of defence establishment of Great Britain, Norwegian Centre for Integrity in the Defence Sector, non-governmental organisation Transparency International, non-governmental organisation StratComUA for **establishing an Expert Anti-Corruption Advisory Committee and its working bodies.**



INTERNAL MONITORING AND COORDINATION

To determine corruption risks and prevent corruption, the MoD Ukraine has founded **the Commission for Monitoring and Coordination of the Anti-Corruption Program of the Ministry of Defence of Ukraine**, which outlines further strategic and tactical steps of anti-corruption activities. **During its first meeting in February 2016, the Commission approved management decisions on implementation of priority tasks to prevent and combat corruption.**



IMPROVEMENT OF MINISTERIAL REGULATORY DOCUMENTS

The first year on implementing the Anti-Corruption Program of the Ministry of Defence of Ukraine for 2015-2017 revealed the main challenges of anti-corruption activities, which formed the basis for **Amendment to the Draft Regulation of the Ministry of Defence of Ukraine on functions and tasks to prevent and detect corruption.**

The first International Anti-Corruption Week, which gathered officials of the Ministry of Defence of Ukraine, National Anti-Corruption Bureau of Ukraine, MPs, representatives of anti-corruption departments of Verkhovna Rada of Ukraine, General Prosecutor Office of Ukraine, national civil organisations, NATO experts, defence representatives of Great Britain, Norway, Bulgaria, Lithuania and other European countries, international non-governmental organisation Transparency International, **developed proposals for amendments to the Anti-Corruption Program of the Ministry of Defence of Ukraine for 2015–2017, which have been further considered.**



MAIN CORRUPTION PREVENTION AREAS

- ▶ to establish and to ensure efficient functioning of the **corruption prevention and detection system** in all military units;
- ▶ to ensure the **certainty of punishment** of those responsible for the corrupt behavior as well as to support individuals who assist in combating corruption;
- ▶ to enhance efficiency of **financial resources management** as well as to build advanced **internal control system** and strengthen institutional capacity of the Internal Audit;
- ▶ to **reform state procurement** system;
- ▶ to enhance HR Policy, to build integrity, to introduce European **HR management policy**;
- ▶ to ensure **transparency** of the Ministry of Defence of Ukraine operations.



MAIN AREAS OF BUILDING INTEGRITY IN THE DEFENCE SECTOR

Building integrity of the military servants and state servicemen is one of the priority areas of the MoD Ukraine operations.

- ▶ **annual evaluation** of performance of assigned duties and tasks by civil servants
- ▶ list of **positions with high corruption risks** and specification of lists of persons holding such positions
- ▶ plan of actions to **minimise conflicts of interest** of persons authorised to perform state functions; solving conflict of interests in case of occurrence
- ▶ officials of the Ministry of Defence and Armed Forces of Ukraine informed of the **methods of preventing and settling conflicts of interest**
- ▶ **polygraph test** of personnel when assigning to a position
- ▶ plan of actions for **reforming state service** in the Ministry of Defence of Ukraine in order to comply with the new Law of Ukraine "On State Service"
- ▶ **lustration inspections** according to the approved Plan and Schedule of inspections
- ▶ participation in the Project to reduce corruption risk in the system of **staff management** in collaboration with the Norwegian CIDS Centre
- ▶ functional analysis of **the MoD Ukraine HR Department system** (questionnaire of structural division managers and personnel of the Ministry of Defence of Ukraine apparatus)
- ▶ **contracts for managers** of state enterprises on their direct responsibility for their work for preventing corruption
- ▶ establishment of **commission for reviewing candidates** for positions in the apparatus of the Ministry of Defence of Ukraine
- ▶ control over **timely submission of the declarations of property, income, expenses and financial obligations** for a previous year by the military and civil servants of the apparatus of the Ministry of Defence of Ukraine
- ▶ **further training** on the issues of preventing corruption



ANTI-CORRUPTION OPERATIONS IN THE DEFENCE SECTOR FOR THE PERIOD OF 2016

The MoD Ukraine exercises consistent and systematic work to establish a European-based anti-corruption system in accordance with the current legislation of Ukraine.



CORRUPTION SCHEMES INVESTIGATION

27 anti-corruption inspections of the facts of anti-corruption legislation violations, internal investigations, and special investigations;

218 anti-corruption inspections of regulatory legal acts of the Ministry of Defence of Ukraine and General Staff of Armed Forces of Ukraine.



PREVENTING CORRUPTION

Information on corruption cases in the military units was introduced to the Unified Register of Pre-Trial Investigations

5 criminal corrupt offences were qualified under the Criminal Code of Ukraine: article 368 Accepting the offer, promise or receipt of unlawful benefit by the officer – **2**, article 364 Abuse of power or position – **3**.

145 preventive measures to reduce corruption-related crimes, prevent and combat corruption were conducted by the Law Enforcement Service of the Armed Forces of Ukraine.



BUILDING INTEGRITY COURSES

Two study groups of **41** INDIVIDUALS graduated in Q1 2016

In total, in the Q1 2016, **77** INDIVIDUALS graduated the corruption prevention building integrity courses



INTERNAL CONTROL AND INTERNAL AUDIT

Operational audit prevented

124,3 MILLION UAH

of losses, damage and inefficient use of resources.

Considered over

380

appeals of citizens; **336** appeals were received on the "hot line" of the Department of Internal Audit and Financial Control of the Ministry of Defence of Ukraine;

157

internal auditors raised their qualification; **97** auditors studied at the courses "Certified Internal Auditor" as well as completed professional workshops on specific audit issues organized by the Ministry of Defense of the United Kingdom.

SYSTEMATIC CHANGES:

- ▶ Implementation of comprehensive Action plan on improving the internal control system in the Ministry of Defence of Ukraine and the Armed Forces of Ukraine for 2015–2017
- ▶ National University of Defence of Ukraine n.a. Ivan Chernyakhivskiy jointly with the Department of Internal Audit and Financial Control of the Ministry of Defence has completed scientific research "Improving the internal control at the Ministry of Defence of Ukraine"
- ▶ The Minister of Defence of Ukraine approved the Plan of measures on risk management for 2016, which covers most risky activities (namely: centralized and decentralized purchasing, comprehensive support of ATO, construction and housing purchase, use, lease and alienation of immovable military property and military land, apartment-operational support; allowance and other benefits, activities of state enterprises, etc.) and is based on the European approaches of the responsibility and accountability of managers
- ▶ Requirements for organization and implementation of the internal control and accountability of managers for the internal control have been introduced into **19** regulations on the structural subdivisions of the Ministry of Defence of Ukraine
- ▶ The Minister of Defence of Ukraine approved the Program on provision and improving the quality of internal audit for 2016
- ▶ Biannual audit plans have been developed on the basis of the risk assessment and agreed with the State Audit Service of Ukraine
- ▶ Introductory course on the internal control, internal audit and risk management for the military and civilians has been developed
- ▶ Internal auditors participated in training activities on internal control and internal audit as trainers for **90** military and civilian personnel.